48TH MEETING OF THE MANAGEMENT BOARD
26-27 MARCH 2014 IN WARSAW, POLAND

List of attendance

Mr Ralf GÖBEL - Chairman of the Management Board
Mr Robert STRONDL (Austria - AT)
Mr Herbert VEYT (Belgium - BE)
Mr Zaharin PENOV (Bulgaria - BG)
Mr Gilo TOIĆ SINTIC (Croatia - HR)
Mr Savvakis LOUNTZIDIS (Cyprus - CY) - non-voting delegate
Mr Milan MAJER (Czech Republic - CZ)
Mr Richard Østerlund LA COUR (Denmark - DK)
Mr Rando KRUUSMAA (Estonia - EE)
Mr Vesa BLOMQVIST (Finland - FI)
Mr François LUCAS (France - FR)
Mr Maik BAUMGAERTNER (Germany - DE)
Mr Alexandros DENEKOS (Greece - EL)
Mr Zsolt HALMOSI (Hungary - HU)
Ms Sigridur Bjork GUDJONSDOTTIR (Iceland - IS)
Mr John O’DRISCOLL (Ireland - IE) - non-voting delegate
Mr Sandro MENICHELLI (Italy - IT)
Mr Normunds GARBARS (Latvia - LV)
Mr Vygintas KAZIUKONIS (Lithuania - LT)
Mr Thierry FEHR (Luxembourg - LU)
Mr Neville XUEREB (Malta - MT)
Mr Hans LEIJTENS (The Netherlands - NL)
Mr Stein ULRICH (Norway - NO)
Mr Dominik TRACZ (Poland - PL)
Mr Fernando SILVA (Portugal - PT) - non-voting delegate
Mr Ioan BUDA (Romania - RO)
Mr Ludovit BÍRÓ (Slovakia - SK)
Mr Marko GAŠPERLIN (Slovenia - SI)
Mr Pedro GARRIDO ROCA (Spain - ES)
Mr Sören CLERTON (Sweden - SE)
Ms Andrea HÜLSMANN (Switzerland - CH)
Mr John FOTHERGILL (United Kingdom - UK) - non-voting delegate

Ms Belinda PYKE (European Commission - COM)
Mr Henrik NIELSEN (European Commission - COM)

Frontex Executive Director (ED), Mr Ilkka LAITINEN, participated in the meeting.
Agenda

1. Approval of the Agenda
2. Approval of the minutes of the 47th MB meeting
3. Recent internal developments and procedural issues
4. Agreement on the procedure to be applied on the appointment of the Executive Director
5. Presentation of the latest phenomena at the EU external borders including Frontex operational response, including the main findings of ARA 2014
6. Decision of the OMNTE 2015
7. Adoption of the updated Frontex Strategy and Multi Annual Plan
8. Presentation of the preliminary Programme of Work 2015 and preliminary budget 2015
9. Information on the internal and external audits carried out in the Agency
10. Decision authorizing use of unit costs
11. Adoption of Frontex general report 2013
12. Endorsement of the European Joint Master’s In Strategic Border Management
13. Fundamental Rights issues
   13.1 Presentation of the Consultative Forum draft Annual Activity Report 2013
   13.2 Presentation of the Consultative Forum Programme of Work 2014
   13.3 Presentation of the FRO annual Work Programme 2014
14. Information on ED’s and DED’s annual appraisals 2013
15. Implementing the Programme of Work
   - Budget implementation
   - Conceptual frame of plan of operation related to air borders
16. Any other business

Summary of decisions and discussion

The Management Board adopted the procedure for the appointment of the Executive Director to be applied during the 49th Management Board meeting in May 2014.

In addition to the requirements as provided by Article 26 of the Frontex Regulation, the following rules of procedure for the appointment of the Executive Director were adopted pursuant to Article 20(2)(g) of Frontex Regulation:

1) In the first secret ballot all candidates proposed by the Commission will be voted on;
If none of the candidates receives the required majority, a second ballot with all candidates that remain will follow;

2) A second ballot will then take place;

If none of the candidates receives the required majority, a third ballot will follow;
The candidate receiving the lowest number of votes in the second ballot will not qualify for the third ballot;
However, in the event of a tie for the lowest number of votes, these candidates will be included in the third ballot;

3) A third ballot will then take place;

If none of the candidates receives the required majority, a subsequent ballot will follow;
The candidate receiving the lowest number of votes in the third ballot will again not qualify for the subsequent ballot;
However, in the event of a tie for the lowest number of votes, these candidates will be included in the subsequent ballot;

4) This procedure will continue until there are only two candidates left;

5) The procedure will continue with those two candidates until either of them reaches the required majority.

During the election procedure only the Chairman, his assistant, Members of the Management Board (including SACs, UK and IE) and/or their Alternates and tellers will be present.

Ballot are secret and the votings are expressed on paper (i.e. no use of electronic devices).

The Management Board adopted the rules related to the technical equipment, including the Overall Minimum Number of Technical Equipment (OMNTE) to be deployed in Frontex coordinated operational activities in 2015.

The Management Board decided to adopt Frontex Strategy and Multi Annual Plan by written procedure after Frontex Headquarters (HQ) prepared an amended proposal taking into consideration the comments made by some delegations.

The Management Board decided to authorise the use of unit costs by written procedure after the financial experts’ meeting takes place in April and clarifies the issue.


The Management Board endorsed the European Joint Masters’ In Strategic Border Management.

The Management decided to adopt by analogy certain Implementing Rules of the European Commission by written procedure.

The Management Board discussed the main findings of Frontex Annual Risk Assessment 2014 and the latest phenomena at the EU external borders including Frontex operational response.

The Management Board discussed the preliminary draft of Frontex Programme of Work 2015 and the preliminary budget 2015, as presented by Frontex HQ and the ad-hoc Working Group of the Management Board on budget and accounts.
The Management Board was informed about the internal and external audits carried out in the Agency.

The Management Board discussed the first Annual Activity Report of the Consultative Forum and the Programme of Work 2014, as presented by the Chair of the Consultative Forum.

The Management Board discussed the Programme of Work 2014 of the Fundamental Rights Officer.

The Management Board discussed, in closed session, the annual appraisals of the Executive Director and Deputy Executive Director.

Agenda item 15. Implementing the Programme of Work was postponed to the next Management Board meeting in May 2014.